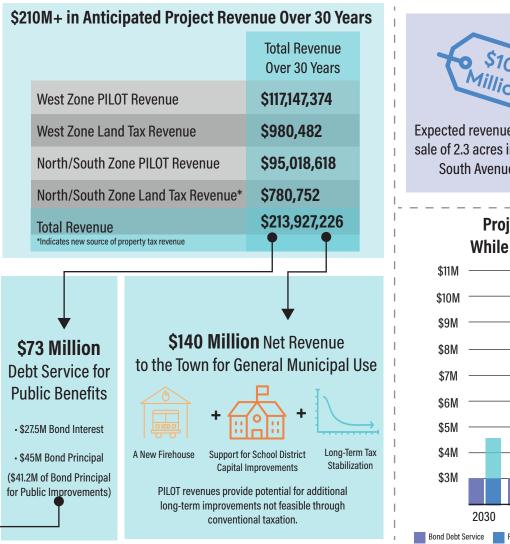


ONE WESTFIELD PLACE FINANCIAL SNAPSHOT

A PROPOSAL THAT:

- **Revitalizes Downtown Westfield for the Long Term**
- Delivers a \$350M+ Private Investment by HBC | Streetworks Development
- **Stabilizes and Potentially Reduces Residential Taxes**
- Restores Many of the 2,000+ Jobs Lost in Westfield Since 2015
- Does Not Rely on Taxpayer Funding

UNPRECEDENTED REVENUE OPPORTUNITY FOR WESTFIELD



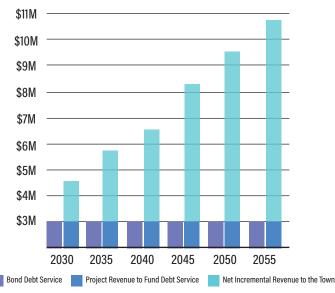


Expected revenue from the sale of 2.3 acres in North & South Avenue lots

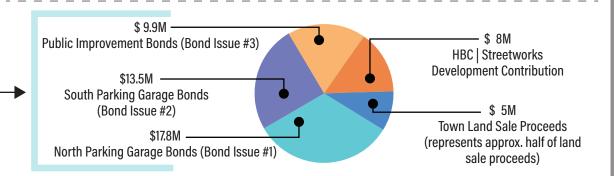


Contribution by **HBC | Streetworks Development** for Public Improvements

Project Revenue Accelerates While Debt Service Remains Flat



\$54M IN PUBLIC IMPROVEMENTS



Stay Informed

Visit the One Westfield Place Preview Center at 76 Elm Street: Tuesday - Friday, 10:00 - 5:00 Saturday, 1:00 - 4:00 No appointment required.

Review the Information: FAQs, the traffic study, parking report, and all related presenations are available at westfieldnj.gov/one-westfield-place and onewestfieldplace.com

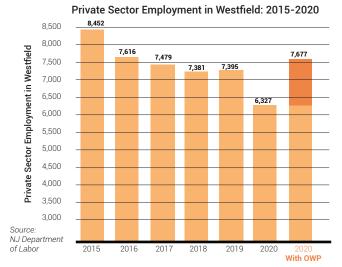




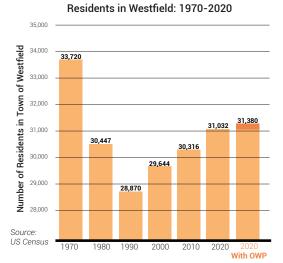
ONE WESTFIELD PLACE WILL GENERATE SIGNIFICANTLY **MORE JOBS THAN RESIDENTS**

Proposal Restores Ratable Balance for the Town

Westfield Has Lost 2,000 (25%) of Its Jobs Since 2015



Westfield Has 2,700 Fewer Residents Since its Peak in 1970



The One Westfield Place proposal is estimated to generate approximately 348 new residents and 1,350 full-time jobs. (Source: Municipal Services Cost Analysis Report Prepared by Richard B. Reading Associates, January 2023)

Anticipated Municipal Impact Represents Less Than 1% of the 2022 Municipal Budget

\$49,200,000 Total 2022 Municipal Budget

\$377,868 Total annual municipal service costs impact from One Westfield Place (estimated)*

*Includes municipal services and resources needed over time to support the project, such as Police, Fire, Public Works, and Health Department. (Source: Municipal Services Cost Analysis Report Prepared by Richard B. Reading Associates, January 2023)

MINIMAL RISK TO TOWN AND TAXPAYERS

The Town is requiring multiple layers of risk mitigation in proposed agreements:



Special Assessment: Required payment in the event PILOT revenues are insufficient during development period



First Lien: The Town gets first lien on HBC | Streetworks Development property ahead of lenders in the event of a failed PILOT or Special Assessment payment when due.



\$8M Upfront Investment by HBC | Streetworks Development: To begin public improvements before PILOT funding is realized.



PILOT Revenue Sufficiency Test: Ensures that 80% of revenue is available to fund debt service for the bonds.



Conservative Financial Modeling: Conservative 4% interest rate projected.



Annual Audits: Independent audits of HBC | Streetworks to be sent to the Town.



Construction and Bond Sequencing: Construction and leasing milestones must be met before the Town will undertake bond issuances.

Redevelopment Area Bonds (RABs) are sequenced to mitigate risk.



West Zone construction reaches milestones

Bond Issue #1 (\$20.1M): Funds North Parking Garage and Related Improvements, Plus 3 years of Capitalized Interest on Bonds



Bond Issue #2 (\$13.6M): Funds South Parking Garage and Related **Improvements**

Bond Issue #3 (\$10M): Funds South Town Green, South traffic and streetscape improvements, Quimby/Snickleway, Train Station Underpass Upgrades, Pedestrian Walkway and reimburses SWD for advance of Phase 2 and Phase 4 Public Improvements

Each series of RABs will be issued only after development milestones are achieved. Staging prevents over-issuance of bonds to fund more than the project can support.